Communicating Research Results to Policy-Makers: Welfare Reform

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Communicating Effectively with Policy Makers

- Not everyone wants to do it, but nice if you can
- Does take some work and some effort, however
- Sometimes your research relates to an existing issue being discussed and you want to add your contribution
- Sometimes your topic is not of high public interest, but you would like to try to generate some interest

Example: Welfare Reform Policy

- I will illustrate some principles by using the example of welfare reform policy, which was extremely active approximately 1994-2000
- Congress passed legislation in Summer 1996, but discussion had begun before and was intense for a few years thereafter
- The bill introduced work requirements, time limits, block grant to welfare (AFDC)
- Issue: effects on poverty, labor force, family structure and marriage/childbearing

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Types of Activities

- This was an issue that was obviously already on the table; I had done research on it
- Most activity was in Washington: Administration and Congress were the two groups to whom researchers addressed themselves
- I participated in both, chaired an NRC panel, led a survey, etc.



- In this case, there were a large number of active intermediary organizations (Brookings, Urban, et al.) who organized events to which policy-makers were invited or featured, along with researchers
- But there was also direct communication with people in the Administration and on the Hill

My role (typical researcher role):

- Generally, to be an expert on the research
- Summarize the research
- Answer questions
- Suggest further methods of evaluation or examination of the question
- Comment on what research says about effects of existing or proposed legislation or Amendments



Types of things I did:

- Wrote policy briefs, tried to get attention to them
- Attended conferences, pushed my research and my research summaries
- Communicated with people in the Administration (HHS)
- Communicated with people on the Hill, although always as part of a group

Five Principles

- Simplify, translate, communicate to nonresearchers
- 2. Minimize caveats
- 3. In materials, use colors, visuals, glossies, bullet points
- Keep it short and to the point
- 5. Stress the importance of your research findings but avoid direct advocacy for a position; be a neutral researcher

1. Simplify, Translate, Communicate

- Most research is obviously too technical for policy-makers
- Practice writing for non-technical audiences
- Make points without jargon, buzzwords; straightforward sentences and words
- Put yourself in their heads and try to figure out how they would understand it

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2. Minimize Caveats and Qualifications

- One of the hardest things for researchers to do;
 we view each piece of research as only one piece of evidence
- But qualifications will make your listener think you aren't sure and he shouldn't put much weight on your findings
- Try to hit the happy medium: be firm in your statements but don't overstate
- Use "mild" qualifying language



3. Materials

- In preparing materials, make them eye-catching
- Welfare reform briefs and slide presentations: I did several, glossy, etc.
- Had to figure out how to have only 1 graph to illustrate the key point
- Decide on your one or two key points: bullet and emphasize those; keep others very much in the background

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4. Short and To the Point

- Not our natural style....
- But essential
- My policy briefs: 1 or 2 pages
- When a longer document was called for, a short Executive Summary in non-technical terms was absolutely necessary
- Focus in on the points the listener is going to be most interested in

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5. Neutral Researcher

- In the welfare reform debate example, the discussion was highly politicized
- For my credibility, it was important that I try to be viewed as a reasonably neutral researcher reporting objectively on results
- Of course, often your results will point in a particular direction and you may want to say that
- But I strenuously avoided directly revealing my own personal opinions on highly partisan matters

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Some Final Remarks

- I learned a lot; you should jump in and acquire a little experience; you will get better at it later
- Did I and other researchers have an impact?
 Yes, I think so....(Blank,2010)
- Can I point to a single line of legislation and say "that is there because of research"? No.
- At minimum, you just want to have the facts be fairly considered in the public discussion